
Kathleen M. Budge

Office

Boise State University
College of Education, CIFS
Leadership Development Program
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Education

2005 Ed.D., Educational Leadership and Policy Studies

University of Washington
College of Education
Seattle, Washington

Dissertation: *"Place as Problem or Possibility: The Influence of Rurality and A Sense of Place on Leaders in One Rural School District."*

1992 M.Ed., Educational Leadership
University of Montana
Missoula, Montana

1980 Bachelor of Science, Elementary and Special Education
Montana State University-Billings
Billings, Montana

Professional Credentials

1992 Washington State Professional Education Certificate. Continuing Administrator:
Elementary Principal

1991 Washington State Professional Education Certificate, Continuing Teacher, Endorsements:
K-12 Special Education, 4-12 Language Arts, K-12 Reading, Early Childhood, Early
Childhood-Special Education

University Appointments

*Assistant Professor—Boise State University, 2006-Present
Department of Curriculum, Instruction and Foundational Studies*

Educational Leadership—Coordinated and taught courses in an innovative, non-traditional leadership preparation program. Courses taught include Leadership Foundations, Leading Teaching and Learning, Leading Systems. Advised all masters-level leadership candidates and served on dissertation committees for doctoral students with a cognate in educational leadership.

Other University Teaching

Adjunct Clinical Faculty—Center for Educational Leadership, University of Washington
Co-taught the School Leadership Program, 2006-07 and served as clinical faculty for the Closing the Achievement Gap Leadership Institutes Summer Quarter 2003 and 2004.

Graduate Course Instructor—University of Washington
Co-taught (with Dr. Michael Copland) *Redesigning Schools* Spring 2004

Adjunct Faculty—Seattle Pacific University, 1992-2000
Taught course in literacy development

PK-12 Teaching

Preschool Teacher, Aberdeen School District, Aberdeen Washington, 1991-92
Special Education Teacher, Whitefish School District, Whitefish, MT 1987-89
First Grade Teacher, Whitefish School District, Whitefish, MT, 1984-1987
Kindergarten Teacher, Colstrip School District, Colstrip, MT, 1982-1984
Special Education Teacher, Post Fall School District, Post Falls, ID, 1980-1982

Scholarship

Publications

- *Snow-Gerono, J. & Budge, K. (2008, Summer). Subject, self, and social for leadership of place. *Academic Exchange Quarterly*. 12(2).
- **Budge, K. (2007, Spring). Ties that bind. *Idaho Issues*. College of Social Sciences and Public Affairs Boise State University: Boise, ID.
- **Budge, K. (2007, Spring). The new face of leadership preparation: Attending to the national critique and regional need. *Perspectives*. Idaho Association of School Administrators: Boise, ID
- *Budge, K. (2006, December 18). Rural leaders, rural places: Problem, privilege, and possibility. *Journal of Research in Rural Education*, 21(13).
- *Sharett, G., Budge, K., and Talbott, B. (2006, Fall). Educational service agencies: A significant partner in district-wide improvement. *Perspectives: A Journal of Research and Opinion About Educational Service Agencies*, 12, 9-15.

- Budge, K.M. (2005). Why place-based education: Public education for the public good. *A Closer Look @* (pp. 1-3). Olympia, WA: Educational Service District 113.
- Budge, K.M. & Gruenewald, D.A. (2005). The need for a critical leadership of place. *A Closer Look @* (pp.10-11). Olympia, WA: Educational Service District 113.
- Budge, K. M. (2005). *Place as problem or possibility: The influence of rurality and a sense of place on leaders in one rural school district*. (dissertation) Seattle, WA: University of Washington.
- Gonzalez, D. & Budge, K. M. (2005). The country mouse and the city mouse: What can rural and urban districts learn from each other? *School Information and Research Services* 4(1) 3-9.
- Bergeson, T. (2005). *School system improvement guide*. Olympia, WA: Office of Superintendent of Public Instruction (contributing author).
- Budge K. M. (2003). Data analysis to action. Leadership Information. *School Information and Research Services*. 2(2) 7-9.
- Bergeson, T. (2002). *Washington State School Improvement Planning Guide*. Olympia, WA: Office of Superintendent of Public Instruction (contributing author).
- Budge, K. M. (2001). A book review: Preventing reading difficulties in young children. *The Resource*. Olympia, WA: Educational Service District 113.

*peer reviewed

**invited

Book Contract

- Parrett, W. & Budge, K. (in press) *Equally worthy, equitably served: How leaders, teachers, schools, and communities reverse the trends of underachievement for children of poverty (working title)*. Association of Supervision and Curriculum Development: Alexandria VA

Publications Under Review

- Budge, K. (under review). *Why can't rural kids have it all: Place-conscious Leadership in an era of externally-driven reform policy*. (submitted to *Education Policy Analysis Archives*)

Journal Articles in Preparation

- Smart, R. & Budge, K. (manuscript in preparation). *Educational leadership preparation and principal socialization: Learning from and for rural places in the United States and Japan*. (will be submitted to the *Journal of Rural Education*. Hokkaido Education University: Kushiro, Japan)

Budge, K. & Snow-Gerono. (manuscript in preparation). *A "red" state, "white" aspiring leaders, and "blue" faculty: Place, Politics, and Social Justice.*

Budge, K. (manuscript in preparation). *Toward a theory of place-conscious leadership: Attending to democracy and social justice in the places we live and lead.*

Budge, K. (manuscript in preparation). *Place bound: The influence of a transformative pedagogy on aspiring rural leaders.*

Recent National Presentations

Budge, K., (April 2008). *Place bound: The influence of a transformative pedagogy on aspiring rural leaders.* Paper presented at the 2008 Annual Meeting of the American Educational Research Association. New York, NY.

Parrett, W. & Budge, K. (March, 2008). *Creating successful learning environments for our underachieving children of poverty.* Invited two-day Pre-Conference Institute 2008 Annual Conference of the Association of Supervision and Curriculum Development. New Orleans, LA.

Barr, R., Parrett, W., & Budge, K. (December, 2007). *Intervention with underachieving children of poverty.* National Staff Development Council's Annual Conference. Dallas, TX.

Budge, K. & Snow-Gerono. (November, 2007). *A "red" state, "white" aspiring leaders, and "blue" faculty: Place, Politics, and Social Justice.* Paper presented at 2007 University Council of Educational Administration Convention. Alexandria, VA. (This paper was accepted for presentation at the 8th Annual Curriculum and Pedagogy Conference, Marble Falls, TX, October 2007)

Budge, K. (April, 2007). *Why can't rural kids have it all? Critical place-conscious practices in an era of standard-based reform.* Paper presented at the 2007 Annual Meeting of the American Educational Research Association. Chicago, IL.

Budge, K. (November, 2006). *Critical place-conscious leadership: Attending to democracy, social justice, and the contested intersections of globalization and the local.* Paper presented at the 2006 Convention of the University Council of School Administrators, San Antonio, TX.

Recent Regional Presentations

Budge, K. (2006). *Rural leaders, rural places: Problem, privilege, and possibility.* Paper Presented at the Place Matters Conference of the University of Washington Office of Minority Affairs and Diversity, Seattle, WA.

Invited Presentations

- Budge, K. (October, 2007). *Finding our place: Forming and transforming in our work as educational leaders*. Invited presentation at the Global LEAP (Leadership Abroad for Principals). Idaho Human Rights Education Center: Boise, ID
- Budge, K. (December, 2006). *The paradoxes of rural isolation*. Invited presentation at The Gathering Stories Project Conference at Gonzaga University, Spokane, WA.
- Budge, K. & Gruenewald, D. (2006). *Why a critical leadership of place is more critical than ever*. Invited presentation Washington Association of School Administrators 2004 Summer Conference, Spokane, WA.
- Jacoby, J., McCord, S. & Budge, K. (2004) *School system improvement planning*. Invited presentation at the Washington Association of School Administrators Fall Conference, Seattle, WA.
- Jacoby, J., McCord, S. & Budge, K. (2004). *School system improvement planning*. Invited presentation at the 2004 Washington School Directors Association Conference, Seattle, WA.
- Shannon, G. S., & Budge, K. (2004). *Characteristic of improving districts: A meta analysis and local examples*. Invited presentation at the 2004 Spring Conference of the Washington Educational Research Association Conference, Seattle, WA.

Selected Past Presentations

- Budge, K. & Gruenewald, D. (2005). *Relevance, rigor, and relationships: The promise of place-based education. Presentation at 2005 Winter Conference of the Office of Superintendent of Public Instruction, Seattle, WA.*
- Budge, K. & Nelson, J. (2004). *Washington's new school accreditation system*. A presentation at the 2004 Summer Institute of Office of Superintendent of Public Instruction, Tukwila, WA.
- Heuschal, M., Paroff, H., Budge, K., Nelson, J. (2003) *Supporting school improvement: A partnership between Washington's ESD and the Office of Superintendent of Public Instruction*. A presentation at the 2003 National Conference of the Association of Educational Service Agencies, Las Vegas, NV.
- Budge, K., (2003, 2002, 2001). *Data-based school improvement planning*. A presentation at the 2003, 2002 and 2001 Summer Institutes of the Office of Superintendent of Public Instruction.
- Hulst, T. & Budge, K. (2001). *A river runs through it--One regional service center's support of place-based education*. A presentation at the 2001 National Conference of the Association of Educational Service Agencies, Atlanta, GA.

Grants and Contracts

- 2007 Principal Investigator: Center For School Improvement, Boise State University. *Caldwell Leadership Academy*. Caldwell School District (Funded \$200,000)
- 2007 Co-principal Investigator (with Dr. John Bieter and Dr. Scott Yenor): Center For School Improvement, Boise State University. *Teaching American History*. United States Department of Education (Funded 998,000)
- 2007 Co-principal Investigator (with Dr. William Parrett): Center For School Improvement, Boise State University. *Building Local Capacity Through Supplemental Services: Professional Development and Tutoring Services*. Nampa School District (\$120,000)
- 2006 Co-author: Educational Service District 113, Olympia WA. *Teaching American History: Our Place in History*. United States Department of Education (\$999,701)
- 2006 Co-author: Saint Martin's University and Educational Service District 113, Olympia, WA. *Reading Comprehension Achievement through Strategic Coaching and Collaboration*. Washington State Higher Education Coordinating Board (\$257,209)

Leadership

- 2006-Present Coordinator, Leadership Development Program
Boise State University, Boise, Idaho
Led continuing program development for the College of Education's new Master of Education in Educational Leadership. The Leadership Development Program uses an innovative, non-traditional approach to leadership preparation. Developed multi-media student recruitment and informational materials, conducted informational meetings, recruited and selected student cohort, recruited and selected exemplary practicing principal mentors, facilitated Leadership Development Team meetings, established a working relationship with external organizations
- 1999-2006 Assistant Superintendent, Teaching and Learning
Educational Service District 113, Olympia, WA
Provided leadership in the renewal of teaching and learning to 45 school districts in a five-county region, including the creation of a highly successful regional job-embedded professional development model, facilitated inquiry-based improvement planning, provided professional development opportunities for superintendents, central office personnel, and principals.
- 1997-1999 School Improvement Program Specialist (Education Specialist)
Educational Service District 113, Olympia, WA

Taught courses and conducted workshops for administrators and teachers in a variety of areas including: literacy, assessment literacy, performance-based assessment, understanding generational poverty, classroom management, inclusion of students with disabilities, classroom-based assessment and best practices in reading

1994-1997 Director of Instruction,
Elma School District, Elma, WA

Supervised curriculum development and alignment (grades P-12) for school district of 2100 students. Supervised district Title 1 program/personnel, prepared federal and state grant application, and maintained budgets. Coordinated district assessment program, participated in strategic planning, and prepared successful competitive grants. Coordinated professional development program for certificated and classified personnel

1993-1994 Elementary Principal (Interim)
Aberdeen School District, Aberdeen, WA

Supported an effective learning climate for students through collaborative effort of staff, students, and families. Supervised certificated and classified staff, developed and maintained school budget, and established guidelines for student conduct and discipline with staff. Coordinated professional development with assistance of leadership team and facilitated a major school remodeling/modernization project.

1992-1993 Education Specialist
Aberdeen School District, Aberdeen, WA

Facilitated professional development and provided consultation and technical assistance to school and district staff related to special education including program development, leadership capacity, and program evaluation

Other Leadership Initiatives

2005 *ESD 113 Leadership Academy: Changing Leadership for Leading Change*
Led a job-embedded professional development model for a team of 15 administrators in a moderately sized rural school district. Based on the model utilized by the Center for Educational Leadership at the University of Washington, these learning opportunities support the development of deep content knowledge, an understanding of powerful teaching and learning, and facilitative leadership skills.

2005 *Rural School District New Teacher Induction Project*
Led an initiative to develop New Teacher Induction programs in three rural school districts in ESD 113 region.

- 2005 *On Becoming Community: People Matter*
 Collaborated with two other colleagues to develop a "tool kit" for leaders facilitating the development of communities of practice. Based on a conceptual framework which asserts that schools must become interdependent places guided by facilitative leaders, the tool kit provides six chapters which link theory and research with suggested protocols for understanding self, building trust, developing shared decision-making structures, improving communication, structuring for collaboration, and managing change.
- 2005 *A Closer Look @ Place-Based Education*
 Produced and edited the Fall 2005 issue focused on place-based education and a critical leadership of place. "A Closer Look @" is a publication of ESD 113. It is produced three times per year for a variety of audiences such as administrators, policy-makers, teachers, and community leaders.
- 2000 *Teacher Connection Project*
 Led the development of a highly successful job-embedded professional development model utilizing "master teachers" as content coaches to improve the quality of teaching, improve student learning, and build local leadership capacity in rural school districts.
- 2000 *Data: Analysis To Action*
 Co-led the development of a data-based improvement planning model for small, rural schools and districts. This model served as the basis for the planning model developed by Washington State's Office of Superintendent of Public Instruction.
- 2000- *Chehalis Basin Educational Consortium*
 Co-led the creation of the Chehalis Basin Educational Consortium (CBEC). CBEC provides teacher training and experiential learning opportunities for teacher and students living and working in the Chehalis River watershed. This project is grant funded in partnership with the Department of Ecology and the Department of Natural Resources.

Other Professional Experience

- 2007 Service Learning Faculty Fellow, Boise State University
 Goals of this effort include: Expanding Interdisciplinary network of peers committed to using Service-Learning pedagogy in their teaching, effectively integrating service with class work, enhancing service learning reflection and assessment techniques, improving understanding of community partnerships, and generating new ideas for research and publishing.

Service to Department, College, & University

- 2008 (Feb) Facilitated CIFS Department Strategic Planning

2007 (Dec)	Annual Evaluation : CIFS working group
2007 (Sept)	Co-coordinated Idaho Accreditation Process for the Leadership Development Program (Master of Education in Educational Leadership).
2007 (Feb-May)	Co-chair Search Committee: Assistant/Associate Professor Educational Leadership (Spring 2007)
2007 (Oct)	Guest Speaker: Dean's Advisory Council
2006 (Sept)	BSU Representative to Mountain West Superintendents' Roundtable
2006 (Oct)	Guest Speaker: Dean's Advisory Council
2006 (Nov)	Guest Speaker: HERS WEST
2006-07	Member: CIFS Promotion and Tenure Committee

Service to Professional Community

2007 Attended Idaho Secondary School Principal's Conference
 2007 Consultant-Idaho Building Capacity (IBC) Project
 2007 Reviewer, American Educational Research Association Call for Proposals: Rural SIG
 2007 Reviewer, University Council of Educational Administration Call for Proposals Annual Convention 2007

Washington Association of School Administrators-
 Region President 2004/05
 Statewide Instructional Component Chairperson 2001/02
 Member Statewide Legislative and Finance Committee
 Board Member 2001/03
 Region 113 Instructional Component Chair 2000/01 & 1998/99

Member Office of Superintendent of Public Instruction Curriculum Advisory Review Committee
 2003-2005

Design Team Member: Office of Superintendent of Public Instruction School System
 Improvement Resource Guide (SSIRG) 2003/04

Co-chair Office of Superintendent of Public Instruction Statewide School Improvement
 Technical Assistance Team 2002-03: Continuing member 2003-Present

Design Team Member: Washington State Board of Education's K-12 Accreditation System
 2003-04

Design Team Member: Office of Superintendent of Public Instruction School Improvement
 Planning Guide 2000-02

Reviewed and provided commentary on pre-publication drafts:

Knapp, M. S., & Copland, M. A. (2006). *Connecting Leadership with Learning: A framework for reflection, planning, and action*. Association of Supervision and Curriculum Development: Alexandria, VA.

Bylsma, P. & Shannon, G. S., (2004). *Characteristics of Improved School Districts—Themes from Research*. Office of Superintendent of Public Instruction: Olympia, WA.

Bylsma, P. & Shannon, G. S., (2002). *Addressing the Achievement Gap—A Challenge for Washington State Educators*. Office of Superintendent of Public Instruction: Olympia, WA.

Recognitions and Distinctions

2007 Washington Educational Service Districts President's Award

2006 WASA Student Achievement Leadership Award

2005 WASA Region 113 Award of Merit

2005 WASA Region 113 President's Award

Kappa Delta Epsilon Honor Society

Pi Lambda Theta International Honor Society

Washington Title 1 Distinguished Educator

Northwest Teacher (Northwest Regional Educational Laboratory) –featured May 1992

Professional Association Memberships

Idaho Association of School Administrators

American Educational Research Association

SIGs: Rural Education, Social Justice, Families and Communities

Rural School and Community Trust

Association of Supervision and Curriculum Development

National Staff Development Council

Washington Association of School Administrators 1994-2006